



14th Annual e-Crime & Cybersecurity Congress NORDICS

January 28th, 2026, Helsinki, Finland

Re-defining the CISOs' mandate: why resilience changes everything

In resilient organisations, does security comes second? If so, what changes for technology, people and process?



Can you pass the ransomware test?

The "ransomware test" is deceptively simple: if attackers encrypted your systems tonight, would your organisation still be standing tomorrow? For almost every enterprise, the answer is negative. This truth is uncomfortable, but it is the only starting point for a serious conversation about cybersecurity.

Too often, organisations approach cyber risk as a collection of tools, frameworks, and buzzwords — EDR, IDAM, zero trust, Cloud security — without reference to what truly matters: the business itself.

The centre of gravity for security must shift. Instead of trying to secure everything, CISOs must lead efforts to identify and protect the minimum viable business (MVB) — the processes, systems, and assets without which the organisation ceases to function.

This shift in mindset also requires a technical transformation. Security must be embedded within broader operational risk strategies, resilience must be prioritised alongside prevention, and in some cases the "perimeter" must be rebuilt — not around the whole enterprise, but around its most critical core.

But neither resilience nor security can be effective without visibility into what really matters. Yet few organisations have mapped their MVB — the minimum set of processes, assets, and systems required to keep the enterprise alive.

Firms need service and dependency discovery. Only then can CISOs apply breach and attack simulation (BAS) tools to model attacker pathways into MVB components and figure out the architectures and tooling they need.

Only then can they look at OT/IT threats to dependencies on physical infrastructure (power, HVAC), regulatory processes and external feeds.

But it's not the CISO's job to do all this. They should be able to ask, "Which processes, if destroyed, make us non-viable?" If no one can answer, the security strategy is already blind.

This also means firms must shift from generic security to core protection – and accept that core protection will impact the business. Sacrifices have to made to secure Tier 1 assets and processes and a refusal to do so simply means that companies are explicitly risk-accept the possibility of a truly material security incident.

This shift from security to resilience isn't just technical — it's cultural. Who can answer:

- Who has mapped the MVB in your organisation, and how recently?
- How much of your security budget protects Tier 1 assets/processes versus "everything else"?
- How many full recovery drills have included the executive committee?
- Can critical processes operate manually, even for a short time, if IT fails?
- Are you prepared to trade efficiency and flexibility for fortress-style protection?

The resilient enterprise may still want strong security, but it doesn't depend on it for survival. That is the difference between security as a collection of tools and security as a business enabler.

For CISOs, the challenge is stark: embrace this new paradigm or continue pretending that securing everything is possible. The first path leads to resilience and credibility. The second leads to inevitable failure.

The e-Crime & Cybersecurity Congress Nordics will look at how the collision of cybersecurity, business, economics and politics affects cybersecurity professionals on the ground. Join our real-life case studies and in-depth technical sessions from the most sophisticated teams in the market.



Key Themes

Cybersecurity as a service: the pros and cons

MSSP, MDR, CSaaS – all of these offer varying degrees of outsourced cybersecurity services. For many companies, keeping up with technology in general and cyber threats in particular is impossible and outside their core competence. So, when does it make sense to outsource? And what outsourcing arrangements make sense for which firms?

Making the most of AI and ML

If the practical realities of business make conventional zero trust ideas impractical for most organisations, then what else? Some say that AI and behavioural analysis are better suited to a world where perfect data and visibility are unavailable. But are they right? And don't these solutions only pick up problems after they have occurred?

Developing the next generation of security leaders

If cybersecurity is to change to meet the evolution of our digital world, then so must those who implement it. CISOs cannot cling to an outdated IT paradigm locked to the business cycle, and companies must move away from firing at the first breach. What does a next-gen CISO look like and are you one of them?

Cybersecurity for SaaS/laaS/PaaS

Most companies' core reliance is now upon a small number of application suites and Cloud services. They are also likely to be developing their own software in, and fully incorporating, the Cloud. These and other changes alter the IT landscape in which cybersecurity operates. So, do CISOs need a new model for cybersecurity and are legacy solutions still valid?

Building a next gen security architecture

How do you efficiently manage multiple vendors, tightly integrate security controls and bridge the gap between network and security teams? One answer to to reengineer your security architecture: so, what do efficiency-oriented security architects think is the best paradigm?

What do regulators really want?

It's always easier to get budget for things that are compulsory, and cybersecurity / resilience regulation is introducing more and more mandatory requirements. But how do those requirements translate into people, process and technology, and does resourcing only for the regulatory minimum leave organisations vulnerable?





Key Themes

Making the best use of threat intelligence

In a preemptive security model, timing is everything — success depends on detecting and neutralizing threats before they become active incidents. To do this, security operations can't just rely on internal telemetry (e.g., endpoint or network logs). They need external, real-time context about emerging threats — where do they get it?

Security Posture Management

Traditional vulnerability scanners don't handle cloud native architectures well.

Today's cloud environments spin up thousands of ephemeral assets without a traditional OS, without an IP address for long. So how do you adapt to that dynamic, API-driven reality? How can traditional tools connect the dots – not just generate tickets?

Improving continuous attack surface discovery

You need to know what attackers can see and what they can actually attack — and you need it on a continuous basis, not in some static inventory. Ideally you also need assets ranked by risk priority and put into the current threat and vulnerability context. Is this feasible and is it cost effective?

The power of automation

There's too much manual intervention in security. SOAR pulls data from SIEMs, EDRs, firewalls, cloud APIs, ticketing systems threat intelligence feeds, and even email servers and coordinates actions across tools via APIs and prebuilt integrations and intelligent playbooks.

Well, that's the theory. How does it work in the real world?

Adversary simulation and behavioural analysis

Automated adversary simulation
Identifies telemetry blind spots. They provide
prioritized remediation guidance and control
effectiveness metrics. They track progress
trends and validate security ROIs as well as
providing board and audit reporting.

How well do they work in practice?

Dealing with regulations

CISOs now must build a single coherent security program that simultaneously satisfies divergent regulatory demands; they must interpret vague legal standards into technical architectures, and they risk non-compliance if auditors, regulators, or courts interpret differently later; they face unrealistic expectations around incident reporting; and they face personal liability. Can RegTech help?



Key Themes

Achieving visibility across ecosystems

From exposed initial access points such as warehouse management systems to complex machine control software, simply understanding your device and application landscape, its connection and data flows and dependencies is a huge challenge. Can you help with asset tracking and endpoint visibility? And what about anomaly detection after that?

Transitioning OT to the Cloud?

OT traditionally was localized in particular sites and air-gapped from IT systems. But connectivity with broader corporate networks and the need to manage technology more centrally (especially during COVID) has seen companies looking at managed services in the Cloud for OT. Is this a way forward?

Defending against the latest ransomware variants

Ransomware is effective precisely because it can exploit whatever weaknesses exist in your security architecture and processes. The threat and the actors are constantly evolving and that evolution is forcing the hands of government and causing havoc in the insurance market. What can CISOs do to better defend against ransomware?

OT and the regulations

DORA, NIS2 and other regulations put more responsibility for resilience on firms deemed important or critical. Many have focused on IT networks but the regulations include all resilience and so OT environments matter.

What does this new emphasis from regulators mean practically for OT security?

Why zero trust, isolation and segmentation are key

There has been a shift in recent attacks away form the theft of data – now threat actors are concerned with interrupting all operation activity. It is now critical that business functions are separated, and that internet access to OT networks is limited. Can security teams keep up with sophisticated foes?

Pen testing for OT / SCADA

Testing is key to identifying and fixing vulnerabilities before they're exploited.

Regulations like NERC CIP require utilities to assess and mitigate risk. Testing checks OT security controls are functioning properly shows regulators an organization's commitment to security. Can you help?



Why AKJ Associates?



A History of Delivery

For more than 20 years, AKJ Associates has been running been the world's most sophisticated dosed-door meeting places for senior cyber-security professionals from government, law enforcement, intelligence and business.

For example, our annual London-based e-Crime Congress is still the largest invitation-only, Chatham House rules, gathering of the most senior information risk and security professionals from business and government in the world.

The UK Home Office sponsored the public sector delegation from 40 countries in 2002 and we are delighted to say they still do today.

Global Engagement

We have run hundreds of events in the UK, across Europe, the Middle East and Asia, attracting tens of thousands of delegates in cybersecurity, data security and privacy.

These delegates range from C-suite CIOs, CTOs, CROs and C(I)SOs, to heads of enterprise architecture, desktop and network. They encompass all the senior professionals whose input drives security and privacy solution purchase decisions.

And as well as cross-sector events for both private and public sector, we also design and deliver sector-specific conferences for high-value, high-sophistication sectors including the legal sector, financial services and gambling and gaming.

Unrivalled Relationships

Events like this have enabled us to build relationships of trust with **the most influential decision-makers** at the full spectrum of public and private sector organisations in the UK, Europe, Asia and the Middle East.

By providing this audience with valuable insights and business intelligence over the past 20 years, we have built up the world's most significant community of professionals in cybersecurity.

We use this to develop new events; to conduct research to understand what cybersecurity professionals are doing, thinking and buying; and to market our conferences and other services.

Smart Lead Generation

We have also developed and trained one of the most effective marketing and telemarketing operations in the cybersecurity space.

Our in-depth knowledge of the marketplace allows us to design marketing outreach that **consistently delivers the best audiences** for the providers of critical cybersecurity infrastructure and solutions.

We connect vendors directly with B2B decision-makers. By combining unrivalled reach, deep knowledge of specialist markets and sophisticated marketing we engage buyers to deliver real results.



Delivering your message direct to decision-makers



Plenary Speakers

The e-Crime Congress Series events offer sponsors the opportunity to deliver content in a number of different ways.

Plenary speakers deliver their presentations on the day of the event from a fully featured AV stage to a face-to-face audience.

Their presentations can contain slides, video and audio and speakers can deliver their speeches from the podium or from any point on the stage.

Plenary presentations are 20 minutes long and take place in the main event auditorium

Presentations are generally designed to be informative, topical and actionable, with the use of case studies and up-to-the-minute references to current developments.

Double-handed talks with clients are also welcomed.

guaranteeing access to the largest possible audience of cybersecurity professionals on the day.

Education Seminars

At pre-defined points in the day, attendees will be notified that the main plenary sessions are making way for a series of indepth technical break-outs.

These sessions of up to 30 attendees are held in break-out rooms and delivered live to attendees.

They are an opportunity for vendors to deep-dive into a topical problem, technology or solution in front of a group of cybersecurity professionals who have selfselected as being interested in the topic being discussed.

They are also the ideal venue for solution providers to go into technical detail about their own products and services.

These Seminars run simultaneously, and attendees choose which session to attend.

At the end of the Seminar, attendees are notified that Networking time is now available before the next Plenary session.





Your team and your resources available in real-time



Exhibition Booths

Sponsor packages that contain an Exhibition Booth give sponsors the opportunity to be present in the main networking area of the event.

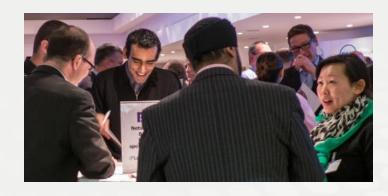
At these booths, sponsor representatives can interact with delegates face-to-face, deliver messaging and technical information via video presentations, demo products using their own BYOD technology and to distribute printed marketing and product information.

Sponsors may wish to consider different ways to drive footfall to their booths.

For example, sponsors who have presented in Plenary or in an Education Seminar can close their presentations by directing the audience to their booths.

And there are additional gamification elements available, including sponsor-supplied prizes, that can effectively drive traffic to booths.







Delivering the most senior cybersecurity solution buyers



Our USP? We put buyers and sellers together

We understand that every vendor needs to sell more. That is the bottom line. This is even more necessary in the present situation.

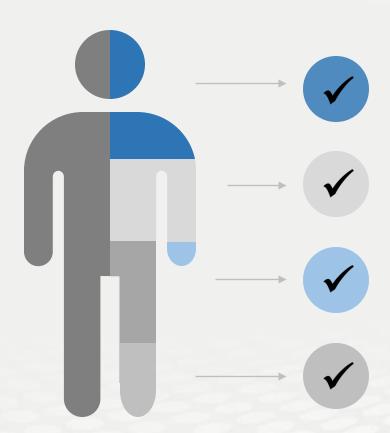
You will have access to the most senior buying audience in the cyber-security market.

AKJ Associates has been building relationships with senior information risk and security professionals for 20 years and our cybersecurity community is the largest of its kind globally.

We know the senior executives who drive strategy from the top, we know the enterprise architects who often control the largest budgets and we know the IT Security Leads and Engineers who so often dictate the purchase process.

All of these job titles attend e-Crime & Cybersecurity Congress events.

Getting access to the right people at the right time always increases the lead generation and always increases profitable sales activity.



Cyber-security

We have a 20-year track record of producing the events cyber-security professionals take seriously

Risk Management

We attract senior risk officers with responsibility for information risk assessment and mitigation

Fraud, Audit, Compliance

We provide the go-to events for fraud prevention and compliance owners at the world's key corporates

Data Protection & privacy

We are a key venue for decision-makers with budget and purchasing authority

We deliver the most focused selling opportunity



Specific, actionable and relevant information for time-constrained industry professionals



The perfect platform for solution providers to deliver tailored advice to the right audience



Target growth

Each event represents a targeted opportunity to address the needs of a specific community whose need for your solutions and services is growing.



Boost sales

Sponsors can tailor messages to the needs of an audience that shares similar concerns and challenges, looking for solutions now.



Meet commercial aims

We work with sponsors to ensure they meet their commercial aims. We offer a number of sponsorship options, each providing specific benefits.



Showcase solutions

Our events provide sponsors with a unique platform to showcase solutions, as well as provide advice on how best to solve delegates' key challenges.



Delegate Acquisition

- The e-Crime & Cybersecurity
 Congress has the largest community
 of genuine cybersecurity
 stakeholders to invite to our events.
- Our reputation for hosting
 exceptional events with informative
 content, excellent networking
 opportunities and the best vendor
 partners means delegates know they
 are attending a quality event, and are
 willing to give up the time to attend.
- Our delegates are invited by an inhouse delegate liaison team who call senior security and privacy professionals at public and private sector companies with a personal invitation to attend
- We follow up all registrations with further calls, emails on logistics requirements and reminders to ensure the best possible attendance.

Lead Sourcing

- The e-Crime & Cybersecurity
 Congress prides itself on putting the key cybersecurity buyers and sellers together
- To offer you the best prospects to network with, we don't invite academics, job seekers, consultants, non-sponsoring vendors or marketing service providers to this closed-door event. This attention to quality over quantity has been the hallmark of AKJ's events for 20 years.
- Each of our vendor partners will receive a delegate list at the end of the event.
- Through our targeted networking breaks built into our agendas you will have unrivalled opportunities to network with high-quality prospects with face-to-face networking at the event.

Get Your Message Across

- Content is king, which is why the e-Crime & Cybersecurity Congress prides itself on delivering informative and useful content, to attract senior audiences of decision-makers.
- Deliver an exclusive 20-min keynote presentation in the virtual plenary theatre, or host a 30-min targeted workshop session: good content drives leads to your booth, and showcases your company's expertise
- AKJ's in-house content / research team will complement the agenda with best practice from leading experts and senior security professionals from the end-user community
- If you are not presenting, the exhibitor booth offers the opportunity to share white papers and other resources for delegates to takeaway

Exclusivity Delivered

- AKJ Associates has never done trade shows. We see most value in working with a select number of the top vendor partners, and offering those companies the best access to leads.
- Our events keep the same ethos as when we first started 20 years ago, limiting vendor numbers. We will not be a hangar with hundreds of vendors competing for attention. We will keep our events exclusive to give the best networking opportunities.
- All booths offer the same opportunities with the same capacity and functionality regardless of the vendor company.
- This is an opportunity to continue building pipeline and driving leads in partnership with our outstanding 20year reputation and the e-Crime & Cybersecurity Congress brand.

What our sponsors say about us





It was indeed a great show. Despite the situation overall [COVID 19] the number of people that turned up, shows the trust people have of the e-Crime brand. Wish you all the best for the upcoming events and we shall surely be a part of them.



This is always a great event for 'taking the temperature' on security issues, to get a feel for people's impressions on current security challenges and to find out what organizations of all kinds are doing.

vmWare Carbon Black

AKJ has been a valuable partner for us for a few years now, enabling us to build relationships and engage with the CISO community in a number of key territories across Europe. The events they hold are a great vehicle for discussing the latest challenges and opportunities in the security sector, and our work with them has delivered way beyond expectations.

✓ Ninety five percent of our exhibitors and sponsors work with us on multiple occasions each year

√ Our sponsor renewal rate is unrivalled in the marketplace

√ This is because our sponsors generate real business at our events every year

